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OCTOBER 2010 *Executive Committee

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- Baron Jean-Pierre Berghmans, Chairman of the Executive Board, Lhoist Group, Limelette, Belgium
- *Georges Berthoin, International Honorary Chairman, European Movement; Honorary Chairman, The Jean Monnet Association; Honorary European Chairman, The Trilateral Commission, Paris
- Nicolas Beytout, Chairman and Chief Executive Officer, Groupe Les Echos; former Editor of Le Figaro and Les Echos, Paris
- **Carl Bildt**, Minister of Foreign Affairs of Sweden; former Chairman, Kreab Group of public affairs companies; former Chairman, Nordic Venture Network, Stockholm; former Member of the Swedish Parliament, Chairman of the Moderate Party and Prime Minister of Sweden; former European Union High Representative in Bosnia-Herzegovina & UN Special Envoy to the Balkans
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- Antonio Borges, Chairman, Hedge Fund Standards Board, London
- Ana Patricia Botin, Executive Chairman, Banesto; Vice Chairman, Urbis; Member of the Management Committee, Santander Group, Madrid
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- *Lord Brittan of Spennithorne, Vice Chairman, UBS Investment Bank, London; Trade Adviser to the Prime Minister; former Vice President, European Commission
- Jean-Louis Bruguière, EU High Representative to the United States on the Terrorist Finance Tracking Programme (TFTP/SWIFT); Judge, Paris
- John Bruton, former European Union Ambassador & Head, Delegation of the European Commission to the United States; former Prime Minister of Ireland, Dublin
- Robin Buchanan, Senior Adviser, Bain & Company, London; former Dean and President, London Business School
- *François Bujon de l'Estang, Ambassadeur de France; Chairman, Citi France, Paris; former Ambassador to the United States
- Edelgard Bulmahn, Member of the German Bundestag; former Federal Minister, Berlin
- **Richard Burrows**, Chairman, British American Tobacco, London; former Governor, Bank of Ireland; former President, IBEC (The Irish Business and Employers Confederation), Dublin
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- Hervé de Carmoy, Chairman of the Supervisory Board, ETAM, Paris; Honorary Chairman, Banque Industrielle et Mobilière Privée, Paris; former Chief Executive, Société Générale de Belgique
- Salvatore Carrubba, Director of Strategies and Columnist, *Il Sole 24 Ore*, Milan; former Culture Alderman, Municipality of Milan
- Jürgen Chrobog, Chairman, BMW Herbert Quandt Foundation, Munich; former German Deputy Foreign Minister and Ambassador to the United States
- Luc Coene, Minister of State; Deputy Governor, National Bank of Belgium, Brussels
- **Bertrand Collomb**, Honorary Chairman, Lafarge; Chairman, Institut des Hautes Etudes pour la Science et la Technologie (IHEST); Chairman, Institut Français des Relations Internationales (IFRI); Member of the Institut de France, Paris

- **Patrick Combes**, Chairman and Chief Executive Officer, Compagnie Financière Tradition and Viel & Cie., Paris
- Iain Conn, Managing Director and Chief Executive of Refining & Marketing, BP, London

*Richard Conroy, Chairman, Conroy Diamonds & Gold, Dublin; Member of Senate, Republic of Ireland

Jean-François Copé, Member of the French National Assembly; Chairman of the UMP Parliamentary Group; Former Member of the French Government, Paris

- **Eckhard Cordes**, Chief Executive Officer, Metro Group, Düsseldorf; former CEO Haniel, Duisburg; former Member of the Board, DaimlerChrysler
- *Alfonso Cortina, Vice Chairman of Rothschild Europe; Senior Advisor for Spain and Latin America of Rothschild; Senior Advisor for Spain of Texas Pacific Group; Member of the Board of Directors of Mutua Madrileña; Member of the International Advisory Board of Allianz AG, Madrid
- Eduardo Costa, Executive Vice Chairman, Banco Finantia, Lisbon; Member, Forum Portugal Global
- Enrico Tomaso Cucchiani, Member of the Board of Management, Allianz SE, Munich; Chairman, Allianz S.p.A., Trieste
- Caroline Daniel, Editor, FT Weekend, Financial Times, London
- Michel David-Weill, Former Chairman, Lazard LLC, worldwide; Chairman of the Supervisory Board, EURAZEO, Paris
- *Vladimir Dlouhy, International Advisor, Goldman Sachs; former Czechoslovak Minister of Economy; former Czech Minister of Industry & Trade, Prague; European Deputy Chairman, Trilateral Commission
- Pedro Miguel Echenique, Professor of Physics, University of the Basque Country; President, Foundation Donostia International Physics Center (DIPC); former Basque Minister of Education, San Sebastian
 Gabriel Eichler, Founder, Benson Oak, Prague
- John Elkann, Chairman, Fiat Group, Turin

Anna Ekström, President, The Swedish Confederation of Professional Associations, Saco, Stockholm Guy Elliott, Finance Director, Rio Tinto, London

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- Klaus-Dieter Frankenberger, Foreign Editor, Frankfurter Allgemeine Zeitung, Frankfurt am Main
- Louise Fresco, University Professor, University of Amsterdam; Member of the Board of non-executive Directors, RABO Bank, Utrecht; former Assistant Director-General, Head of Agriculture Department, Food and Agriculture Organization of the United Nations in Rome
- Hugh Friel, Chairman, Tourism Ireland; former Chief Executive Officer, Kerry Group, Tralee, Co. Kerry, Ireland
- *Michael Fuchs, Member of the German Bundestag, Berlin; Deputy Chairman of the CDU/CSU Parliamentary Group; former President, National Federation of German Wholesale & Foreign Trade; European Deputy Chairman, Trilateral Commission
- *Antonio Garrigues Walker, Chairman, Garrigues Abogados y Asesores Tributarios, Madrid
- **Wolfgang Gerhardt**, Member of the German Bundestag; Chairman of the Friedrich-Naumann Foundation; former Chairman of the Free Democratic Party, Berlin
- Lord Gilbert, Member of the House of Lords; former Minister for Defence, London
- Esther Giménez-Salinas, Rector, Ramon Llull University; Professor of Criminal Law, ESADE Law School, Ramon Llull University, Barcelone
- **Dermot Gleeson**, Chairman of the Governing Body of University College Cork, and of Travelport Jersey Ltd.; former Chairman, AIB Group, Dublin
- **Stephen Green**, Group Chairman, HSBC, London; Chairman, British Bankers' Association; Chairman, Prime Minister's Business Council for Britain

Pierfrancesco Guarguaglini, Chairman and Chief Executive Officer, Finmeccanica, Rome

- **Federica Guidi**, Chief Executive and Vice President, DUCATI Energia, Bologna; Member of the Board of Directors, DUCATI Energia Group; National President of Confindustria Young Entrepreneurs
- Elisabeth Guigou, Deputy Chairman and Member of the French National Assembly; former Minister for European Affairs, Paris
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- Helga Hernes, Senior Advisor, PRIO (International Peace Research Institute Oslo); Chair, Norwegian Parliamentary Intelligence Oversight Committee, Oslo; former Norwegian Ambassador
- Nigel Higgins, Chief Executive, The Rothschild Group, London
- **Wolfgang Ischinger**, Global Head of Government Relations, Allianz SE, Munich; Chairman, The Munich Security Conference on Security Policy; former European Member of the Troïka on the Kosovo Status Determination; former German Deputy Foreign Minister and former German Ambassador to the United States and to the United Kingdom
- *Mugur Isarescu, Governor, National Bank of Romania, Bucharest; former Prime Minister
- Baron Daniel Janssen, Honorary Chairman, Solvay, Brussels
- Lady Barbara Judge, Chairman, UK Pension Protection Fund, London; former Chairman, UKAEA (United Kingdom Atomic Energy Authority); former US Securities Exchange Commissioner
- *Béla Kadar, Member of the Hungarian Academy, Budapest; Member of the Monetary Council of the National Bank; President of the Hungarian Economic Association; former Ambassador of Hungary to the O.E.C.D., Paris; former Hungarian Minister of International Economic Relations and Member of Parliament
- Admiral Juhani Kaskeala, former Chief of the Finnish Defence Forces, Helsinki
- Robert Kassai, General Vice President, The National Association of Craftmen's Corporations, Budapest
- *Lord Kerr of Kinlochard, Deputy Chairman, Royal Dutch Shell plc; Member of the House of Lords, London; former British Ambassador to the United States; former Secretary General, European Convention; Chairman of the Advisory Group to the Trilateral Commission (Europe)
- *Sixten Korkman, Managing Director, The Research Institute of the Finnish Economy (ETLA) & Finnish Business and Policy Forum (EVA), Helsinki
- Arpad Kovacs, Chairman of the Supervisory Board, Hungarian Power Companies; Professor, Szeged University; former President, State Audit Office of Hungary, Budapest
- Gabor Kovacs, Chairman and Chief Executive Officer, Bankar Holding; Founder, KOGART (the Kovacs Gabor Art Foundation), Budapest
- Jerzy Kozminski, President and Chief Executive Officer, Polish-American Freedom Foundation; former Ambassador to the United States; former First Deputy Minister of Foreign Affairs, Warsaw
- **Ivan Krastev**, Chairman of the Board and Programme Director for Political Research, Centre for Liberal Strategies, Sofia; Editor-in-Chief, Bulgarian Edition, *Foreign Policy*
- Jiri Kunert, Chairman and Chief Executive Officer, UniCredit Bank Czech Republic; President of the Czech Association of Banks, Prague
- **Ulysses Kyriacopoulos**, Chairman, S&B Group; former Chairman, Federation of Greek Industries, Athens **Anne Lauvergeon**, Chief Executive Officer, AREVA, Paris
- *Eli Leenaars, Member, ING Management Board Banking; Vice Chairman, Netherlands Banker's Association, Amsterdam
- **Ulrich Lehner**, Chairman of the Board of Deutsche Telekom, Bonn; President of the German Chemical Industry Association (VCI), Frankfurt am Main; Member of the Shareholders' Committee of Henkel, Düsseldorf; former Chief Executive Officer, Henkel, Düsseldorf
- **Enrico Letta**, Member of the Italian Chamber of Deputies; former Under State Secretary in the Office of Prime Minister Prodi; former Minister of European Affairs, Industry, and of Industry and International Trade, Rome
- *Thomas Leysen, Chairman of the Board, Umicore, Brussels

- *Marianne Lie, Partner, Vox Politica; former Director General, Norwegian Shipowner's Association, Oslo
- Erkki Liikanen, Chairman of the Board, Bank of Finland, Helsinki; former Finnish Minister of Finance; former European Commissioner
- Peter Löscher, Chief Executive Officer, Siemens, Munich
- Abel Matutes, Chairman, Empresas Matutes Group, Ibiza; former Member of the European Commission, Brussels; former Minister of Foreign Affairs, Madrid
- Lord Mandelson, Member of the House of Lords; former Secretary of State for Business, Enterprise & Regulatory Reform; former Member of the European Commission (Trade), Brussels; former Secretary of State to Northern Ireland and for Trade and Industry, United Kingdom
- **Friedrich Merz**, President, Atlantik-Brücke, Berlin; Partner, Mayer Brown, Berlin; former Member of the German Bundestag; former Member of the European Parliament; former Chairman of the Parliamentary Group of the CDU/CSU in the Bundestag, Berlin
- Peter Mitterbauer, Honorary President, The Federation of Austrian Industry, Vienna; President and Chief Executive Officer, Miba, Laakirchen
- **Dominique Moïsi**, Special Advisor to the Director General of the French Institute for International Relations (IFRI), Paris
- *Mario Monti, President, Bocconi University, Milan; former Member of the European Commission (Competition Policy and Internal Market); Honorary President, BRUEGEL, Brussels; European Chairman, Trilateral Commission
- Sir Mark Moody-Stuart, Chairman, The Global Business Coalition on HIV/AIDS, Tuberculosis and Malaria; former Chairman, Anglo American; former Chairman, Royal Dutch/Shell Group, London
- Klaus-Peter Müller, Chairman of the Board, Commerzbank, Frankfurt-am-Main; former CEO, Commerzbank, Frankfurt-am-Main; former President, Association of German Banks (BDB), Berlin
- Harald Norvik, Chairman of the Board, Telenor; Member of the Board, Conocophillips; former President and Chief Executive, Statoil, Oslo
- **Ewald Nowotny**, Governor of the Austrian National Bank; former Chief Executive Officer, BAWAG P.S.K., Vienna
- Denis O'Brien, Chairman, Digicel; Founder, Communicorp Group, Dublin
- Arend Oetker, President, German Council on Foreign Relations (DGAP); Vice Chairman, Federation of German Industries; Managing Director, Dr. Arend Oetker Holding, Berlin
- *Andrzej Olechowski, Founder, Civic Platform; former Chairman, Bank Handlowy; former Minister of Foreign Affairs and of Finance, Warsaw
- Richard Olver, Chairman, BAE Systems, London
- **Dimitry Panitza**, Founding Chairman, The Free and Democratic Bulgaria Foundation; Founder and Chairman, The Bulgarian School of Politics, Sofia
- Lucas Papademos, Former Vice President, European Central Bank, Frankfurt-am-Main; Honorary Governor of the Bank of Greece
- **Lord Patten of Barnes**, Chancellor of the University of Oxford; Co-Chairman, International Crisis Group, Brussels; former Member of the European Commission (External Relations), Brussels; former Governor of Hong Kong; former Member of the British Cabinet, London
- **Volker Perthes**, Chairman and Director, German Institute for International and Security Affairs, Stiftung Wissenschaft und Politik (SWP), Berlin
- Carlo Pesenti, Managing Director, Italcementi, Bergamo
- Dieter Pfundt, Senior Advisor, Silvia Quandt & Cie., Frankfurt-am-Main
- *Ursula Plassnik, Member of the Austrian Parliament; Special Envoy for International Women Issues; former Federal Minister for European and International Affairs, Vienna
- Ignacio Polanco, Chairman, Grupo Prisa including El Pais and Timon, Madrid
- Roberto Poli, Chairman, ENI, Rome
- Benoît Potier, Chairman and Chief Executive Officer, Air Liquide, Paris

Borja Prado, Chairman, Endesa; Chairman, Mediobanca Spain for Iberia and South-America, Madrid

Dieter Rampl, Chairman, UniCredit Group, Milan

- Luigi Ramponi, Member of the Italian Senate; former Chairman of the Defence Committee of the Chamber of Deputies, Rome; former Deputy Chief of the Defence Staff (Italian Army)
- **Denis Ranque**, Chairman, Technicolor, Paris; former Chairman and Chief Executive Officer, Thales, Paris
- Wanda Rapaczynski, Advisor to the Supervisory Board and former President of the Management Board, Agora, Warsaw
- Heinz Riesenhuber, Member of the German Bundestag; former Federal Minister of Research and Technology, Berlin; Chairman of the Supervisory Boards of Kabel Deutschland and of Evotec
- Steen Riisgaard, President and Chief Executive Officer, Novozymes, Copenhagen
- Alexander Rinnooy Kan, Chairman, Social and Economic Council of the Netherlands (SER), The Hague Gianfelice Rocca, Chairman, Techint Group of Companies, Milan; Vice President, Confindustria, Rome
- Fernando Rodés Vilà, Chief Executive Officer, Havas Group, Barcelona & Paris
- **H. Onno Ruding**, Chairman, Centre for European Policy Studies (CEPS), Brussels; former Vice Chairman, Citibank; former Dutch Minister of Finance
- *Ferdinando Salleo, Vice Chairman, MCC (Mediocredito Centrale), Rome; former Ambassador to the United States
- Enrico Salza, Former Chairman of the Management Board, Intesa Sanpaolo, Turin
- Jacques Santer, Honorary State Minister, Luxembourg; former Member of the European Parliament; former President of the European Commission; former Prime Minister of Luxembourg
- Andreas Schmitz, President, Association of German Banks (BDB), Berlin; Chief Executive Officer, HSBC Trinkaus & Burkhardt, Düsseldorf
- Henning Schulte-Noelle, Chairman of the Supervisory Board and former Chief Executive Officer, Allianz, Munich
- **Karel Schwarzenberg**, Member of the Czech Senate; Deputy Prime Minister and Minister of Foreign Affairs; Founder and Director, Nadace Bohemiae, Prague; former Chancellor to President Havel
- *Carlo Secchi, Professor of European Economic Policy and former Rector, Bocconi University; Vice President, ISPI, Milan; former Member of the Italian Senate and of the European Parliament
- *Tøger Seidenfaden, Editor-in-Chief, Politiken, Copenhagen
- Maurizio Sella, Chairman, Gruppo Banca Sella, Biella; former Chairman, Association of Italian Banks (A.B.I.), Rome
- Tomasz Sielicki, Vice Chairman, Sygnity, Warsaw
- Slawomir S. Sikora, Chief Executive Officer and Citigroup Country Officer for Poland, Bank Handlowy w Warszawie, Warsaw
- Yves-Thibault de Silguy, Chairman, VINCI, Paris
- **Stefano Silvestri**, President, Institute for International Affairs (IAI), Rome; Commentator, *Il Sole 24 Ore*; former Under Secretary of State for Defence, Italy
- Lord Simon of Highbury, Member of the House of Lords; Non-Executive Director of GDF Suez Group; Senior Adviser of Morgan Stanley International; former Deputy Chairman of Unilever; former Minister for Trade & Competitiveness in Europe; former Chairman of BP, London
- Nicholas Soames, Member of the British Parliament, London
- Javier Solana, President, ESADE Center for Global Economic and Geopolitics; Advisor on International Strategy, Acciona Group, Madrid; former Secretary General of the Council of the European Union and EU High Representative for the Common Foreign and Security Policy; former Secretary General of NATO; former Minister for Foreign Affairs of Spain and Member of the Parliament, Madrid
- Sir Martin Sorrell, Chief Executive Officer, WPP Group, London
- *Petar Stoyanov, former President of the Republic of Bulgaria; Member of the Bulgarian Parliament and Chairman of Parliamentary Group of United Democratic Forces; Chairman of Union of Democratic Forces, Sofia
- Peter Straarup, Chairman of the Executive Board, Danske Bank, Copenhagen; Chairman, the Danish Bankers Association

- *Peter Sutherland, Chairman, Goldman Sachs International; Chairman of the London School of Economics; UN Special Representative for Migration and Development; former Chairman, BP p.l.c.; former Director General, GATT/WTO; former Member of the European Commission; former Attorney General of Ireland; Honorary European Chairman, Trilateral Commission
- **Mihai Tanasescu**, Senior Adviser and Member of the Executive Board, International Monetary Fund (IMF); former Minister of Public Finance of Romania, Bucharest
- Andreas Treichl, Chairman and Chief Executive Officer, Erste Bank der Oesterreichischen Sparkassen, Vienna
- Marco Tronchetti Provera, Chairman and Chief Executive Officer, Pirelli & C., Milan; Deputy Chairman, Confindustria, Rome; former Chairman, Telecom Italia
- **Elsbeth Tronstad**, Executive Vice President, SN Power; former Executive Director, Confederation of Norwegian Enterprise (NHO); former Executive Vice President, ABB, Oslo
- **Loukas Tsoukalis**, Special Adviser to the President of the European Commission; Professor at the University of Athens and the College of Europe; President of the Hellenic Foundation for European and Foreign Policy (ELIAMEP), Athens
- Jens Ulltveit-Moe, Founder and Chief Executive Officer, UMOE Group; former President, Federation of Norwegian Industry; former President, Norwegian Shipowners Federation, Oslo
- *Raivo Vare, Owner, Live Nature Eesti OÜ; Partner, Sthenos Group and OÜ RVVE Group; Chairman of the Council of the Parliament's Development Fund, Member of the President's Academic Advisory Board; former Minister of State and former Minister of Transport and Communication, Tallinn
- *George Vassiliou, former Head of the Negotiating Team for the Accession of Cyprus to the European Union; former President of the Republic of Cyprus; former Member of Parliament and Leader of United Democrats, Nicosia
- Franco Venturini, Senior Editorial Commentator on Foreign Affairs, Corriere della Sera, Rome
- Margrethe Vestager, Member of the Danish Parliament; Chairwoman of the Social Liberal Party Parliamentary Group; former Minister of Education, Copenhagen
- Janne Virkkunen, Senior Editor-in-Chief, Helsingin Sanomat, Helsinki
- *Marko Voljc, Chief Executive Officer, Central and Eastern Europe and Russia Business Unit and Member of the Executive Committee, KBC Group, Brussels; former Chief Executive Officer, Nova Ljubljanska Banka, Ljubljana
- Alexandr Vondra, Member of the Czech Senate; Minister of Defence; former Deputy Prime Minister for European Affairs; former Minister of Foreign Affairs, Prague
- Joris Voorhoeve, Member of the Council of State; former Member of the Dutch Parliament; former Minister of Defence, The Hague
- ***Panagis Vourloumis**, Chairman and Chief Executive Officer, Hellenic Telecommunications Organization (O.T.E.), Athens
- Peter Wallenberg Jr., Chairman, Foundation Asset Management Sweden AB (FAM), Stockholm
- *Heinrich Weiss, Chief Executive Officer, SMS, Düsseldorf; former Chairman, Federation of German Industries, Berlin
- Nout Wellink, President, Dutch Central Bank, Amsterdam
- Hans Wijers, Chairman and Chief Executive Officer, Akzo Nobel, Arnhem
- Alexander Wilmot-Sitwell, Co-Chief Executive Officer, UBS Investment Bank, London
- Matthias Wissmann, President, The German Association of the Automotive Industry (VDA), Berlin;
- former Member of German Bundestag; former Federal Minister
- Emilio Ybarra, former Chairman, Banco Bilbao-Vizcaya, Madrid

Former Members in Public Service

Lene Espersen, Minister for Foreign Affairs, Denmark

Grete Faremo, Minister for Defence; former Norwegian Minister of Development Cooperation, Minister of Justice and Minister of Oil and Energy, Oslo

Lykke Friis, Minister for Climate and Energy and Gender Equality; former Pro-Rector, University of Copenhagen; Member of the EU Reflection Group on the Future of Europe (Horizon 2020-2030), Copenhagen

Toomas Hendrik Ilves, President of the Republic of Estonia, Tallinn

Francis Maude, Member of the British Parliament; Minister for the Cabinet Office and Paymaster General, London